



Labor and Employment Law

Providing Strategic Guidance and Representation in Labor and Employment Law Matters

The Labor and Employment Law practice at Kaufman Dolowich represents the business and insurance communities in all facets of employment and workplace issues from employment practices liability defense to traditional management-labor matters. Kaufman Dolowich labor and employment law practitioners are known on a national level for delivering superior legal counsel that meets the individual needs and demands of our clients. Our lawyers become part of the fabric of the companies we serve, taking the time to fully understand how our clients' organizations operate and the complex legal and business challenges they may be facing.

Responsiveness and innovative solutions are the hallmarks of our practice. When challenging employment law and workplace issues arise, companies across the United States rely on our labor and employment attorneys to provide the strategic guidance necessary to effectively and efficiently defend or resolve the matter. Kaufman Dolowich's success is due in part to the close relationships we forge with our clients. In our view, our role is to serve both as legal counselors and business partners with every client.

We offer a national labor and employment law practice with top-tier attorneys who are well-positioned to deliver counsel in all types of employment-related matters including:

- Class and Collective Action Defense. Labor and employment class and collective actions, particularly wage and hour disputes, are
 complex, high-stake matters. Our lawyers are particularly skilled in managing and defending these challenging cases at every
 phase of the legal process. When class and collective actions arise, we focus on protecting our clients from exposure and work to
 reach a prompt and favorable resolution.
- Wage & Hour Compliance and Litigation. Kaufman Dolowich frequently represents companies confronted with investigations and
 compliance audits by the Department of Labor and its state law agencies' equivalents. Our attorneys prepare companies for
 audits, advise clients during the investigation and if necessary, represent clients in subsequent litigation. As a preventative
 measure, Kaufman Dolowich works proactively with companies to make sure that appropriate policies are in place to avoid
 potential wage and hour violations and related exposure.
- Employment Practices Liability Defense. Kaufman Dolowich's Labor and Employment Law group defends clients in a full range of employment-related claims including sexual harassment, employment discrimination, wrongful discharge and retaliation. We provide strategic counsel and representation to insurance carriers and their insureds, as well as private companies in matters before state and federal courts, the United States Department of Labor, the United States Equal Opportunity Commission, the United States Department of Justice, and state and local agencies and authorities.
- Personnel Policies, Employment Agreements and Restrictive Covenants. Kaufman Dolowich's legal team offers companies a
 wealth of experience in drafting all types of workplace policies, handbooks and employment agreements. Our lawyers also
 aggressively enforce and defend these policies and agreements in an effort to protect our clients' most important business
 interests.
- Fair Housing Compliance and Defense. The Fair Housing Act prohibits discrimination in housing due to race, color, national origin, religion, sex, familial status, and disability. Kaufman Dolowich attorneys have extensive experience assisting landlords and property management companies in complying with their obligations under the Fair Housing Act and also defending clients against a wide array of housing discrimination claims including those under federal, state, and local fair housing laws. Our attorneys represent landlords and property management companies in all areas of fair housing compliance including in federal and state courts, as well as administrative complaints registered with federal, state, and local human rights agencies. In addition, our attorneys can provide fair housing training to help landlords and property management companies avoid discrimination claims and also develop effective policies and procedures to help them stay compliant.

- Human Resources Counseling and Training. Our labor and employment attorneys comprehensively train managers and
 supervisors to avoid conduct that can expose and bind their businesses to liability. We inform and educate clients on how to
 legally handle potential disciplinary situations, layoffs and general employee complaints. The Firm often acts as an extension of
 our clients' human resources departments in this regard.
- Management-Labor Matters. Our lawyers have extensive experience handling all aspects of traditional labor relations on behalf
 of management. Whether we are advising a company during a union organizing drive, negotiating a union contract, or litigating
 an unfair labor practices claim, our clients trust that a Kaufman Dolowich employment defense attorney is well equipped to
 handle the matter.
- Whistleblower Claims. A whistleblower claim puts a company at high risk for suffering damages to its reputation. When
 whistleblower actions arise, our lawyers work directly with our clients to develop a strong and strategic plan of defense. We also
 offer proactive counsel to help companies develop and implement policies and programs that effectively respond to employee
 complaints before they escalate into litigation.

Labor and Employment Law's Leaders

- · Keith J. Gutstein
- Reshma Khanna
- Angella H. Myers